

2022-2023 Budget Priorities & Expenditures

Board of Governors

April 2022

Toronto
Metropolitan
University

An aerial photograph of Toronto, Ontario, Canada. The foreground shows several large, modern university buildings, including one with 'RYERSON UNIVERSITY' signage. A green lawn and trees are visible between the buildings. In the background, the dense city skyline is visible under a blue sky with scattered white clouds. The CN Tower is a prominent landmark in the distance. The overall scene is bright and clear, suggesting a sunny day.



Renaming in process

In August 2021, the university announced that it would begin a renaming process to address the legacy of Egerton Ryerson and build a more inclusive future.

Let's write the next chapter together.

ryerson.ca/next-chapter

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I. Situational Overview

Overview

- We present Toronto Metropolitan University's 2022-23 proposed budget in a continued time of constraint and uncertainty.
- Although we are resuming in-person activity, the COVID-19 pandemic continues to create:
 - Enrolment uncertainty related to international students, exacerbated by geopolitical factors
 - Uncertainty related to ancillary operations
- Government has not:
 - Changed operating grants for core activities
 - Increased tuition fees for next year for domestic in-province students
 - Provided support to offset COVID-19 costs in 2021-22
- We are presenting a balanced budget that manages this uncertainty while focusing on strategic priorities.

Key Drivers of the Operating Budget

Enrolment:

- Strong domestic demand: Toronto Metropolitan University (TMU) has a large number of applications to spaces
 - Plan to bring domestic enrolment to level capped by Government; international enrolment projected to increase
 - Limited ability to expand international recruitment given continued impact of pandemic and conflict/disruption in some parts of the world
-

Government Fee Policy:

- 2022-23 fee framework has been released by Government: continuation of freeze for domestic students from Ontario, with increase permitted for out-of-province students (small proportion of enrolment)
 - International fees remain unregulated
-

Government Grants:

- System caps funding of domestic undergraduate and graduate enrolments
 - No changes to operating grants
 - Strategic Mandate Agreement – no link to funding in 2022-23
-

Compensation:

- Salary and benefits inflationary costs per collective agreements and Government legislation
-

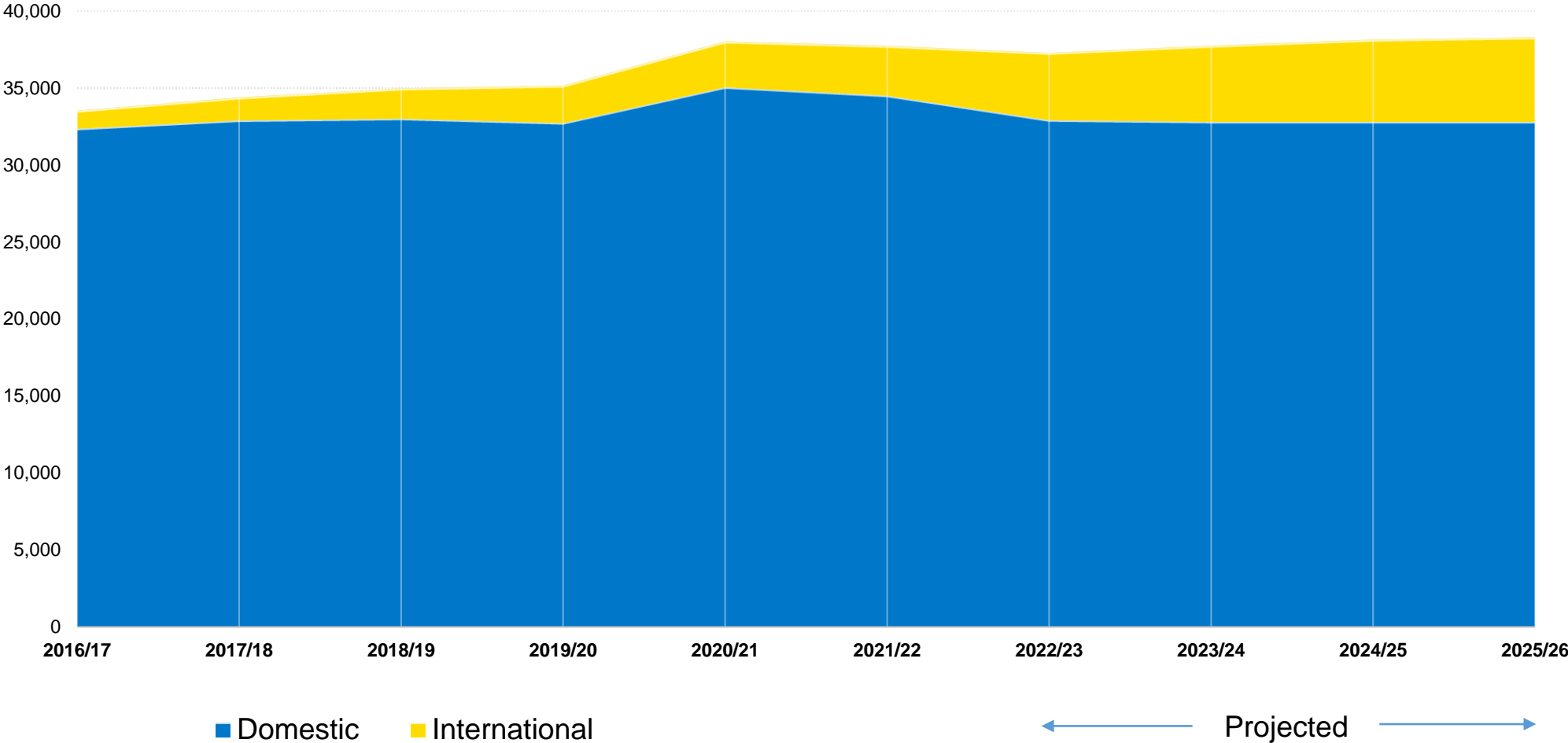
COVID-19 Pandemic:

- Continued ancillary revenue losses and ongoing impacts to costs and supports into 2022-23
- No in-year support from the Province to mitigate impact of pandemic and cover extraordinary costs

Enrolment Projections

- Toronto Metropolitan University (TMU) remains very competitive in terms of number of applications from domestic secondary students in Ontario
- Enrolments in 2020-21 and 2021-22 spiked during the pandemic (increased retention; higher than average course loads)
- Plan to reduce domestic enrolment and return to funded levels
- Continued increase in international enrolment projected for Fall 2022 over pre-pandemic levels
 - Increasing Year 1 international students in Fall 2022 in a volatile year
 - Expecting 1,100 Year 1 international students – same level as Fall 2021

Enrolment Plan: Undergraduate



Enrolment Plan

	Undergraduate						Graduate			
	Domestic Year 1 in FT Undergraduate Programs Headcount ~	International Year 1 in FT Undergraduate Programs Headcount ~	Total Year 1 in FT Undergraduate Programs Headcount ~	Year over Year Change	Total Undergraduate FFTEs*	Year over Year Change	Graduate FT and PT Headcount^	Year over Year Change	Graduate Fall FTE ^	Year over Year Change
14-15	7,939	274	8,213	2.3%	31,414	6.3%	2,419	2.6%	2,164	2.9%
15-16	8,148	353	8,501	3.5%	32,900	4.7%	2,529	4.5%	2,213	2.3%
16-17	8,215	480	8,695	2.3%	34,318	4.3%	2,548	0.8%	2,312	4.5%
17-18	8,138	677	8,815	1.4%	35,265	2.8%	2,537	-0.4%	2,371	2.6%
18-19	8,037	841	8,878	0.7%	36,300	2.9%	2,718	7.1%	2,453	3.5%
19-20	8,479	963	9,442	6.4%	36,159	-0.4%	2,886	6.2%	2,618	6.7%
20-21	8,862	1,022	9,884	4.7%	38,919	7.6%	2,988	3.5%	2,726	4.1%
21-22 Est.	8,722	1,100	9,822	-0.6%	38,500	-1.1%	2,960	-0.9%	2,763	1.4%
22-23 Proj.	8,500	1,100	9,600	-2.3%	38,300	-0.5%	2,830	-4.4%	2,670	-3.4%
23-24 Proj.	8,500	1,300	9,800	2.1%	38,410	0.3%	2,790	-1.4%	2,630	-1.5%
24-25 Proj.	8,500	1,350	9,850	0.5%	38,520	0.3%	2,790	0.0%	2,630	0.0%

~ The plan is to reduce domestic Year 1 intake to gradually bring domestic undergraduate enrolment to the corridor and increase the intake of international students

* Includes CE enrolments.

^ Graduate enrolments exclude Professional Master's Diplomas.

Enrolment – Risk Mitigation

- Fall - International
 - Assume similar level of intake as in Fall 2021
 - Intensify recruitment efforts with focus on yield and conversion
 - Ryerson University International College (RUIC): partnership with Navitas expected to bring in 100 new year 2 students
 - Satellite campus - Universities of Canada in Egypt: anticipate 300 students in Cairo
- Spring/Summer - Domestic and International
 - Expand the number of online offerings to Toronto Metropolitan University (TMU) students
 - Open up spaces to non-TMU students

Tuition Fees

- Continued tuition fee freeze for 2022-23:
 - Third year of tuition fee freeze for Ontario students, following a reduction of 10% in 2019-20
 - Allowable fee increase for domestic, out-of-province students
- Impact of reductions and freeze will echo into future years, as any subsequent increases will be based on the lower fee level and can never be recovered
- International fees remain unregulated
 - International tuition fees slightly below system average
 - Increase at similar level to previous years

Government Funding – 2022 Provincial Budget

- Ontario budget expected by April 28, 2022
- Anticipate little change in operating grant funding and no significant new investments
- Approval of new Medical School in Brampton
 - Fully funded by the Province
 - MCU operating grants approved – 80 undergraduate, 95 postgraduate spaces
 - Clinical funding levels in negotiation

Strategic Mandate Agreement 3 (SMA3)

- Government remains committed to SMA3 (2020-2025) and implementing the performance-based funding model approved as part of 2019 Ontario Budget.
- Activation of performance-based funding further delayed by the ministry for one additional year until 2023-24. Data collection for metrics continues as per original schedule.
- Performance-based funding will be set at 10% (2023-24) and 25% (2024-25), rather than the previously planned 55% (2023-24) and 60% (2024-25).
- There is risk of COVID-19 affecting performance on metrics in latter years of SMA3 due to slip-year/lagging nature of SMA data.
- Toronto Metropolitan University successfully met or exceeded 2021-22 allowable performance targets and is in the midst of the Ministry's SMA3 Year Two Annual Evaluation process which concludes April 29, 2022.

SMA3 Funding Metrics: 2021-22 Targets

SMA3 Funding Metric	Historical Results* (Most Recent Years)	2021-22 Target**^	2021-22 Minimum Allowable*	2021-22 Result*
Graduate Employment Rate in Related Field	91.0%, 89.1%, 89.4%, 89.6%	89.5%	88.6%	92.0%
Institutional Strength/Focus (<i>as % of total enrolment</i>)	51.3%, 51.4%, 51.5%, 52.1%	51.5%	49.9%	52.2%
Graduation Rate	72.8%, 72.5%, 74.4%, 75.1%	74.6%	73.3%	75.3%
Research Funding & Capacity (<i>% of Ontario system total</i>)	1.8%, 1.8%, 1.8%, 1.9%	1.9%	1.8%	1.97%
Community/Local Impact (<i>total enrolment as % of Toronto population</i>)	2.3%, 2.3%, 2.3%, 2.4%	2.4%	2.3%	2.5%
Economic Impact: Number of start-ups (<i>institution-specific metric</i>)	323, 325, 354, 335	357	331	361
Graduate Earnings (<i>median earnings after 2 years</i>)	\$45,984; \$47,501, \$49,684	\$49,240	\$47,296	\$50,494
Experiential Learning	62.3%, 63.7%, 65.0%	64.9%	63.5%	65.5%
Innovation (Private Sector Research Funding)	\$12.7M, \$12.9M, \$13.1M	\$13.8M	\$13.1M	\$13.4M
Skills & Competencies	NA	NA (<i>Activates in 2022-23</i>)		NA

***This Information is based on the ministry’s current working materials and supplementary materials from the University as part of the SMA3 Annual Evaluation Process (which began on December 3, 2021 and is continuing until April 29, 2022) and remains preliminary and subject to further revision.**

^Universities were recently advised on February 25, 2022 that the ministry “will be further delaying the activation of performance-based funding for one additional year of SMA3 – Year 3 (2022-23) and assess the sector’s readiness for activation starting in Year 4 (2023-24) at a planned system-wide proportion of 10 per cent, increasing to 25 per cent in Year 5 (2024-25). Metric data collection, evaluation, and publication will proceed through the SMA3 period as planned. Metrics will be activated for data collection as originally scheduled.”

COVID-19 Costs / Supports

- COVID-19 impact for 2020-21 was \$23.2 million taking into account revenue losses, savings, costs
- 2021-22 impact estimated to be approximately \$10 million
- 2022-23 ancillary operations expected to approach pre-pandemic levels as COVID-19 restrictions are lifted
- Our continued strategy is to balance using institutional reserves

II. 2022-23 Budget Development Process

Goals and Guiding Principles

- Reinforce Toronto Metropolitan University's mission and strategic priorities
- Maintain balanced operating budget
- **Guided by five principles:**
 1. Prioritize students
 2. Protect TMU's core business
 3. Be fair and transparent
 4. Remain forward-looking
 5. Conduct wide consultations within the community

Stay Focused, Work Together

Five complementary plans serve as a blueprint for the next several years:

- Academic Plan
- The Campus Master Plan
- International Strategy
- Strategic Research Plan
- Toward Ryerson 2030, University Advancement Plan

These plans are united by Ryerson Strategic Vision 2020-2030

Together, these serve as the blueprint for informed and focused decision-making.



Budget Development Timeline

November:

- Ontario 2021 budget released; focused primarily on response to pandemic

January:

- Update to Board

February/March:

- Academic and administrative units asked to develop plans for 2% base reduction
- Community budget consultations
- Update to Board and university community

March/April:

- University wide budget consultations
- Ontario 2022 budget released April 28, 2022
- Preparation of university budget based on budget consultation process for approval by President and Board of Governors

Budget Feedback

- Continue to support students academically, financially and socially through this challenging time
 - Key focus on mental health and student wellness
 - Recognize unique needs of international students
 - Continue to prioritize equity on campus
- Support faculty, instructors and staff through return to campus
 - Focus on the safety of the community
 - Build on the lessons learned from remote work
 - Pay attention to wellbeing
- Focus on our values and our priorities – emerge from the pandemic stronger

Strategic Investments – One Time Funds

Priorities are:

1. Commitments to our People and Values:

- Community wellness – students, faculty and staff
- Equity – Renaming the University and other Standing Strong Task Force recommendations; addressing Anti-Black Racism; Truth and Reconciliation initiatives

2. New initiatives:

- School of Medicine (fully funded by additional government support)

3. Investments in our future:

- Future of work
- Digital strategy
- Revenue generating activities
- International recruitment

III. 2022-23 Budget

2022-23 Strategy to Balance

- Revenue projected to increase by 2.6%
 - No operating grant growth
 - Domestic tuition fee freeze – Ontario students
 - 5% international and out of province tuition fee increase
- Cost escalation projected to increase by net 4.0%
 - Salary / benefit increases
 - Teaching costs
 - International recruitment costs
 - Deferred maintenance increase
- Balanced with budget reduction of 2%

Effects of 2% Base Budget Reduction

- Implemented an across-the-board 2% budget reduction
- Reduction strategies are aligned with TMU values and strategic priorities
- Many different strategies to balance:
 - Non-salary operating represents the majority of the reduction
 - Travel, professional development funds, special events/outreach, supplies and equipment
 - Limited number of position closures, staff reductions

2022-23 Budget Schedules

Schedule 1 OPERATING BUDGET

Schedule 2 OPERATING GRANTS

Schedule 3 CONSOLIDATED BUDGET

Schedule 4 PROJECTED BALANCE SHEET

Schedule 5 PROJECTED CASH FLOW STATEMENT

Schedule 1: Operating Budget

\$000	2021-22 \$ APPROVED BUDGET	2022-23 \$ ESTIMATED BUDGET	\$ Increase (decrease)	% Increase (decrease)
REVENUES:				
Operating Grants (Schedule 2)	\$ 260,627	\$ 260,189	\$ (438)	-0.2%
Tuition Fees excluding Continuing Education/ Real Institute	320,289	337,339	17,050	5.3%
<i>Domestic Fees:</i>				
Rate Changes			600	0.2%
Enrollment / Mix changes				0.0%
<i>International Fees:</i>				
Rate changes			2,837	0.9%
Enrollment / Mix changes			13,613	4.3%
Chang School/ Real Institute - Tuition Fees	54,210	54,210	-	0.0%
Other Revenue	11,684	11,684	-	0.0%
TOTAL REVENUES	\$ 646,810	\$ 663,422	\$ 16,612	2.6%
EXPENSES:				
Departmental Budgets - opening balance	524,790	533,477		
International Costs	9,927	9,368		
Base Budget Reductions	(15,774)	(9,404)		
Inflation, Compensation , Benefits	14,534	14,162		
Departmental Budgets - ending balance	533,477	547,603	14,126	2.6%
Chang School/ Real Institute - Direct costs	41,200	41,200	-	0.0%
Student Financial Assistance	18,355	18,455	100	0.5%
Utilities and other non salary provisions	29,811	30,297	486	1.6%
Current Interest on debt	17,967	19,367	1,400	7.8%
Infrastructure Maintenance	6,000	6,500	500	8.3%
TOTAL EXPENSES	\$ 646,810	\$ 663,422	\$ 16,612	2.6%
REVENUES LESS EXPENSES	\$ (0)	\$ 0	\$ 0	

Schedule 1A: 2020-21 Operating Results

\$000	2020-21 \$ APPROVED ORIGINAL BUDGET	2020-21 \$ ACTUAL RESULTS *
REVENUES:		
Operating Grants	\$ 259,994	\$ 260,142
Tuition Fees	305,173	322,517
Chang School	56,000	50,521
Other Revenue	10,334	12,671
TOTAL REVENUES	631,501	645,851
EXPENSES:		
Departmental Budgets - including allocations	524,790	522,210
Chang School - Direct Costs	44,000	36,195
Student Financial Assistance	18,355	18,355
Utilities and other non salary provisions	28,489	24,547
Current Interest on debt	10,867	8,946
Infrastructure Maintenance	5,000	3,228
TOTAL EXPENSES	631,501	613,481
BUDGET REVENUES LESS EXPENSES, before year end OTO allocations	(0)	32,370
ONE TIME ONLY (OTO) ALLOCATIONS		
Transfers to Carry forwards used / (unspent)		(26,994)
REVENUES LESS EXPENSES AND ALLOCATIONS	\$ (0)	\$ 5,376

* Actuals will include spending from base budgets, OTO funds and carry forward budgets.

Schedule 2: Operating Grants

\$000	2021-22 \$ APPROVED BUDGET	2022-23 \$ ESTIMATED BUDGET	2022-23 over (under) 2021-22 budget
<u>ENROLMENT ENVELOPE (CORE GRANT)</u>			
Core Operating Grant (COG)	\$ 147,579	\$ 121,377	\$ (26,202)
Accessibility (growth) grants - UG base	-	-	-
Accessibility (growth) grants - Graduate	14,404	14,404	-
TOTAL CORE OPERATING GRANT	161,983	135,781	(26,202)
<u>DIFFERENTIATION ENVELOPE</u>			
Performance / Student Success Funding	85,107	111,309	26,202
TOTAL ENROLMENT & DIFFERENTIATION ENVELOPES	247,090	247,090	-
<u>SPECIAL PURPOSE GRANTS</u>			
Research Overheads	433	433	-
Municipal Tax Grant (net of Clawback)	2,294	2,355	61
Accessibility grants for students with disabilities	724	724	-
Other Targeted Grants (notional - offset in expenses)	1,427	1,427	-
Collaborative Nursing grants	6,000	6,000	-
<u>GRANT CLAWBACKS</u>			
International Student Recovery (ISR)	(2,630)	(2,920)	(290)
<u>FEDERAL GRANTS</u>			
Federal research overhead grant	5,289	5,080	(209)
TOTAL GRANTS	\$ 260,627	\$ 260,189	\$ (438)

Schedule 3: Consolidated Budget

\$000	Operating Fund (Schedule 1)	Student Funded Special Activities (1)	Ancillary Fund (2)	Research Funds & Restricted Grants (3)	Trust and Endowment Funds (3)	Capital Fund (3) & NFP Adjustments (4)	2022-23 Budget
Revenue Summary							
Government grants (Provincial & Federal)	\$ 260,189			\$ 164,525		\$ 4,983	\$ 429,697
Research and other grants and contracts				51,484			51,484
Tuition fees including Chang School and Real Institute	391,549	24,408					415,957
Student Levy - Athletic and Recreation Centre			1,592				1,592
Sales and services			29,954				29,954
Donations recognized					13,097		13,097
Amortization of deferred capital contributions						13,444	13,444
Investment and other income	11,684						11,684
Total Revenue	663,422	24,408	31,546	216,010	13,097	18,427	966,910
Expense Summary							
Salaries and wages	420,420	15,255	8,837	34,507	2,729		481,748
Employee Benefits	83,336	3,051	1,807	6,901	546		95,641
Salaries, Wages and Benefits	503,756	18,306	10,644	41,409	3,274		577,389
Materials, supplies, repairs and maintenance (4)	98,475	6,102	15,765	63,103	3,536	(31,781)	155,200
Bursaries and scholarships	41,824			7,647	6,287		55,758
Interest on debt - Capital Expansion	19,367		4,667				24,034
Sub-grants to partner institutions				103,851			103,851
Student levy - Ath & Rec, RAC & MAC operations			1,592				1,592
Amortization of capital assets						50,208	50,208
Total Expenses	663,422	24,408	32,668	216,010	13,097	18,427	968,031
Revenues less Expenses (Expenses over Revenues)	\$ -	\$ -	\$ (1,122)	\$ -	\$ -	\$ -	\$ (1,122)
<p>(1) Includes Athletics, Student Services, Ancillary/Lab fees (2) Ancillary fund (Residence and UBS operations) deficits will be covered by accumulated reserves. (3) Externally restricted funds - unexpended funds deferred at year end. Includes restricted grants for Future Skills, Magnet & Cybersecure Catalyst. (4) The budget is prepared on a cash basis. Capital items purchased are capitalized at year end and amortized over useful life under Not-for-Profit (NFP) accounting.</p>							

Schedule 4: Projected Balance Sheet

\$000	April 30, 2022 Projected*	April 30, 2023 Projected	Comments
ASSETS			
Cash and cash equivalents & short term investments	\$ 111,467	\$ 153,121	See schedule 5
Other current assets	55,784	55,784	Estimate; based on prior year data
Total current assets	167,251	208,905	
Investments	687,929	657,929	Capital Projects
Employee future benefits - pension **	84,551	84,551	Unchanged from April 30, 2021; will change based on updated actuarial estimates
Long - term note receivable	3,591	3,237	
Capital assets, net	1,238,401	1,259,974	Capital Projects
	2,181,724	2,214,598	
LIABILITIES AND NET ASSETS			
Total current liabilities	115,786	115,786	Estimate; based on prior year data
Employee future benefits - other **	32,958	32,958	Unchanged from April 30, 2021; will change based on updated actuarial estimates
Long-term debt	503,717	494,676	Capital projects financed net of principal repayments.
Long-term Lease Obligation		46,000	Estimate; DCC monetization
Fair Value of Interest Rate Swap **	17,129	17,129	Unchanged from April 30, 2021; will change based on updated market conditions
Deferred revenue contributions	182,492	182,492	Estimate; based on prior year data
Deferred capital contributions	291,069	287,625	Estimate; External contributions for capital projects
Net assets			
Invested in capital assets	705,231	703,289	Capital assets less deferred capital contributions and long term debt
Internally restricted - employee future benefits **	51,593	51,593	Unchanged from April 30, 2021; will change based on updated actuarial estimates
Internally restricted - other ("Carry forwards")	385,150	384,028	Budgets carried forward to next fiscal year, includes transfer of ancillary deficit
Unrestricted surplus/deficit**	(244,725)	(242,783)	Net impact of consolidated and capital budgets
Endowments	141,324	141,804	Estimate - will change based on updated market conditions
	\$ 2,181,724	\$ 2,214,598	
* as projected for the year for the Q3 statements			
** Amounts based on prior year end audited financial statement - will change based on actuarial estimates and market conditions			

Schedule 5: Projected Cash Flow Statement

\$000	April 30, 2022 Projected*	April 30, 2023 Projected	Comments
OPERATING ACTIVITIES			
Revenue less expenses	\$ (799)	\$ (1,122)	As per consolidated budget - schedule 3
Add (deduct) non- cash items			
amortization of capital assets	50,208	50,208	As per consolidated budget - schedule 3
amortization of deferred capital contributions	(12,489)	(13,444)	As per consolidated budget - schedule 3
Unrealized loss (gain) on interest rate swap	(6,369)		Not estimated - updated based on market conditions
Unrealized gain on investments	(16,330)		Not estimated - updated based on market conditions
Net change in deferred revenue contributions	(131,813)	-	Assumes no significant net change in 2022-23
Net change in non-cash working capital balances	(4,396)	-	Assumes no significant net change in 2022-23
Cash provided by operating activities	(121,988)	35,642	
FINANCING AND INVESTING ACTIVITIES			
Contributions received for capital purposes	31,977	10,000	Estimate based on current capital plan; to be updated
Endowment contributions	457	480	Estimate; to be updated based on year end results
Acquisition of capital assets	(37,558)	(71,781)	Estimate based on current capital plan; to be updated
Decrease in Notes Receivable	349	354	
Long term debt principal repayments	(8,550)	(9,041)	
Increase in debt financing	250,000		No new debt
Increase in long-term lease obligation		46,000	Estimate; DCC monetization
Decrease/(Increase) in investments, & other adjustments	(133,750)	30,000	Internally financed capital expenses
Cash used in financing and investing activities	102,925	6,012	
Net increase (decrease) in cash during the year	(19,063)	41,654	
Cash and cash equivalent, beginning of period	130,530	111,467	
Cash and cash equivalents, end of period	\$ 111,467	\$ 153,121	See schedule 4

* as projected for the year for the Q3 statements

IV. 2022-23 Fee Schedules

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 - ii. Domestic Fees, Out of Province Students
 - iii. International Fees
 - iv. Continuing Education and Special Fees
 - B. Non-Tuition Fees
 - C. Department Lab/Ancillary Fees
 - D. Service Fees
 - E. Student Residence Fees and Meal Plans

1. Fee Change Highlights

Fee	Change Explanation
Tuition Fees - Domestic Students	Fee changes are set in compliance with the tuition fee framework established by the Ministry of Colleges and Universities. For undergraduate and graduate programs, fees will not increase for domestic students from within Ontario given the government's continuation of the tuition freeze. Fees for domestic students from outside the province will increase by 5%.
Tuition Fees - International Students	International fees are not subject to the government's fee policy. Undergraduate fees will increase by 5% for all programs except Engineering, where there will be no increase. Graduate fees will increase by 3% for all masters and doctoral degree programs except the MBA, which will increase by 5%. There will be no increase for professional masters diploma programs.
Compulsory Non Tuition Related Fees	<p>CPI: Any applicable fees have been increased by the Annualized Toronto CPI to two decimal places - 2.85% according to Statistics Canada.</p> <p>End of the Student Choice Initiative (SCI): With the end of the Student Choice Initiative, the schedule has been re-organized to reflect this substantive change.</p> <p>University Fees (including Chang School) have been kept in their post 19-20 sorted form in order to be more transparent with students on associated fee use. The original referendum fee names have been maintained on the schedule to maintain transparency & support future analysis to reference to original referendum decisions. University-held portions of Chang School fees have been separated from CESAR & Palin Fees and moved to the university slide.</p> <p>Student Society Fees have been consolidated to single levy amounts. The university will initiate discussions with student societies on appropriate use of fees in order to preserve transparency to students over their use, and seek to publish intended student society plans as part of fee descriptions. Student societies have all been moved into university cost centres, and are subject to all university policies.</p> <p>External Student Union Fees have been returned to single fees reflective of their end-user. However, EyeOpener and Radio remained split out from central Student Union/CE Student Association and Graduate Student Union fees, reflecting a 2020 decision by all parties to pay these organizations directly. CFS Fees have been consolidated with regular student union fees to reflect the member relationship between these organizations.</p>
Department Lab/Ancillary Fees	<p>One new fee: Professional Music program first fee established for student materials and internship program.</p> <p>Five material fee increases: Creative Industries, Collaborative Nursing 4th year, Media Production Ugrad and Grad, New Media and Sports Media.</p> <p>One temporary fee reduction due to COVID: School of Architectural Science temporary reducing/hold fee due to restrictions on travel (field trips).</p>
Service Fees	Increase in Internationally Educated Engineers Qualification Bridging (IEEQB) assessment fee from \$35 to \$45 to reflect escalating costs.
Residence Fees	All residence rent fees to increase by 3%. Communication fee for ILLC residence to increase from \$316 to \$416 due to higher speed internet service (similar to other residences).
Meal Plan	The "All You Care To Eat Meal Plan" program allows unlimited access each day to the Pitman, and ILLC Dining Halls. The 5 Day meal plan is an available option to all students living in Pitman apartments, but is mandatory for the DCC residence. The 7 day meal plan is available to all students living in residence. Meal plan rates are to increase by 5% over 2021-22. On a per diem basis, the meal plan works out to \$25.59/day, increasing from \$24.37/day. The 7 day meal plans are compulsory for students living in Pitman single, semi private or double rooms, in the ILC, and provide unlimited access to the Pitman or ILC Dining Halls. Meal plans are non refundable nor transferable. Flex dollars can be spent at all participating retail locations on campus. Students can top up their Flex dollars and carry over the funds to the next academic year. The Apartment Declining Balance Food Fund is only available to students living in the Pitman Apartments, and may be spent at any TMU Eats operated food locations. These funds may be carried over to the next academic year and may be topped up. New admin fee of \$40 per meal plan subscriber to support increase costs related to health and safety measures.

2. Tuition Fees A) i) Domestic Tuition Fees

	2021-22 Tuition Fee				2022-23 Proposed Tuition Fee							
	Year 1	Year 2	Year 3	Year 4	Year 1		Year 2		Year 3		Year 4	
	\$	\$	\$	\$	\$	% Change	\$	% Change	\$	% Change	\$	% Change
Category 1 - Arts and Science programs												
Arts & Science Undergraduate Programs												
Arts & Contemporary Studies, Social Science, English, Biomedical Science, Financial Mathematics, Creative Industries, Professional Communications, Philosophy, Environment & Urban Sustainability, History, Psychology, Language & Intercultural Relations, other Science programs	6,110.35	6,110.35	6,110.35	6,092.56	6,110.35	0.0%	6,110.35	0.0%	6,110.35	0.0%	6,092.56	0.0%
Post Degree 2 Year Occupational/Public Health	6,696.60	6,696.60	-	-	6,696.60	0.0%	6,696.60	0.0%	-	-	-	0.0%
All other undergraduate programs	6,223.09	6,223.09	6,223.09	6,204.96	6,223.09	0.0%	6,223.09	0.0%	6,223.09	0.0%	6,204.96	0.0%
Category 2 - Professional Undergraduate Programs and Graduate programs												
Professional Undergraduate Programs												
Engineering	10,189.39	10,189.39	10,189.39	9,966.19	10,189.39	0.0%	10,189.39	0.0%	10,189.39	0.0%	9,966.19	0.0%
Computer Science	8,562.75	8,562.75	8,562.75	8,375.20	8,562.75	0.0%	8,562.75	0.0%	8,562.75	0.0%	8,375.20	0.0%
Business FT & PT (Business Mgmt, Accounting & Finance, Hospitality & Tourism Mgmt, Retail Mgmt, Business Technology Management)	8,402.63	8,402.63	8,402.63	8,218.57	8,402.63	0.0%	8,402.63	0.0%	8,402.63	0.0%	8,218.57	0.0%
Architectural Science	9,551.43	9,551.43	9,551.43	9,342.20	9,551.43	0.0%	9,551.43	0.0%	9,551.43	0.0%	9,342.20	0.0%
Law	21,168.00	21,168.00	-	-	21,168.00	0.0%	21,168.00	0.0%	-	-	-	0.0%
Graduate Programs												
Master's programs in: Criminology and Social Justice; Literatures of Modernity; Philosophy; Psychology; Immigration & Settlement; Physics; Molecular Science; Computer Science; Applied Mathematics; Engineering MASC Programs, MASC Building Science; MSc in Occupational and Public Health; MPM Project Management, MASC in Project Management	8,153.12	8,153.12	-	-	8,153.12	0.0%	8,153.12	0.0%	-	-	-	0.0%
MArch Architecture	9,483.54	9,483.54	-	-	9,483.54	0.0%	9,483.54	0.0%	-	-	-	0.0%
MBA Programs (MBA in Business and MBA in Mgmt of Technology & Innovation)	20,095.66	20,095.66	-	-	20,095.66	0.0%	20,095.66	0.0%	-	-	-	0.0%
MPC Professional Communications	14,651.07	14,651.07	-	-	14,651.07	0.0%	14,651.07	0.0%	-	-	-	0.0%
MEng Computer Networks	18,963.74	18,963.74	-	-	18,963.74	0.0%	18,963.74	0.0%	-	-	-	0.0%
MA in Communication and Culture*	4,306.52	4,306.52	-	-	4,306.52	0.0%	4,306.52	0.0%	-	-	-	0.0%
MDM Digital Media	16,277.86	16,277.86	-	-	16,277.86	0.0%	16,277.86	0.0%	-	-	-	0.0%
Master of Engineering Innovation and Entrepreneurship (MEIE)	18,963.74	18,963.74	-	-	18,963.74	0.0%	18,963.74	0.0%	-	-	-	0.0%
All other Master's Programs (1 or 2 year programs) - includes: Engineering MEng Programs, MBSc Building Science, MASC Computer Networks, MN Nursing, Master of Science in Management and MASC in Environmental Applied Science & Management, Community Health Care MHA	9,220.12	9,220.12	-	-	9,220.12	0.0%	9,220.12	0.0%	-	-	-	0.0%
PhD in Communication & Culture*	4,306.52	4,306.52	4,306.52	4,306.52	4,306.52	0.0%	4,306.52	0.0%	4,306.52	0.0%	4,306.52	0.0%
All other PHD Programs	7,612.63	7,612.63	7,612.63	7,612.63	7,612.63	0.0%	7,612.63	0.0%	7,612.63	0.0%	7,612.63	0.0%
Professional Master's Diploma in Accounting	9,500.00	-	-	-	9,500.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Aerospace Design Management	6,500.00	-	-	-	6,500.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Dietetics	1,560.00	-	-	-	1,560.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Enterprise Information Security, Privacy and Data Protection	5,500.00	-	-	-	5,500.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Energy and Innovation	6,500.00	-	-	-	6,500.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Canadian Business	10,150.00	-	-	-	10,150.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Financial Analysis	10,150.00	-	-	-	10,150.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Finance for Social Innovation	6,500.00	-	-	-	6,500.00	0.0%	-	-	-	-	-	0.0%
Professional Master's Diploma in Mgmt of Technology and Innovation for Chief Information Officers	10,150.00	-	-	-	10,150.00	0.0%	-	-	-	-	-	0.0%

For undergraduate degree programs, the tuition fees indicated reflect the normal duration of programs, as taken by FT students. Part time UG fees are determined as a % of their Full Time equivalent fee, based on course load. FT graduate masters programs can be for one or two years, with their PT equivalent taking up to 2 or 4 years. The part time graduate masters program fees are 50% of the Full Time fee.

Professional Master's Diplomas (PMDips) are cost-recovery programs and are not subject to the Ministry of Colleges and Universities tuition free framework.

The Master of Engineering Innovation and Entrepreneurship (MEIE) program was approved for funding by the Ministry as of Winter 2018 and ceased to be a cost-recovery program at that time.

*Tied to partner institution.

2. Tuition Fees A) i) Domestic Tuition Fees, Out of Province Students

	2021-22 Tuition Fee				2022-23 Proposed Tuition Fee							
	Year 1	Year 2	Year 3	Year 4	Year 1		Year 2		Year 3		Year 4	
	\$	\$	\$	\$	\$	% Change	\$	% Change	\$	% Change	\$	% Change
Category 1 - Arts and Science programs												
Arts & Science Undergraduate Programs												
Arts & Contemporary Studies, Social Science, English, Biomedical Science, Financial Mathematics, Creative Industries, Professional Communications, Philosophy, Environment & Urban Sustainability, History, Psychology, Language & Intercultural Relations, other Science programs	6,293.66	6,293.66	6,293.66	6,275.34	6,608.34	5.0%	6,608.34	5.0%	6,608.34	5.0%	6,589.11	5.0%
Post Degree 2 Year Occupational/Public Health	6,897.50	6,897.50	-	-	7,242.38	5.0%	7,242.38	5.0%	-	-	-	-
All other undergraduate programs	6,409.78	6,409.78	6,409.78	6,391.11	6,730.27	5.0%	6,730.27	5.0%	6,730.27	5.0%	6,710.67	5.0%
Category 2 - Professional Undergraduate Programs and Graduate programs												
Professional Undergraduate Programs												
Engineering	10,495.07	10,495.07	10,495.07	10,265.18	11,019.82	5.0%	11,019.82	5.0%	11,019.82	5.0%	10,778.44	5.0%
Business Technology Management	8,654.71	8,654.71	8,654.71	8,465.13	9,087.45	5.0%	9,087.45	5.0%	9,087.45	5.0%	8,888.39	5.0%
Computer Science	8,819.63	8,819.63	8,819.63	8,626.46	9,260.61	5.0%	9,260.61	5.0%	9,260.61	5.0%	9,057.78	5.0%
Business FT & PT (Business Mgmt, Accounting & Finance, Hospitality & Tourism Mgmt, Retail Mgmt, Business Technology Management)	8,654.71	8,654.71	8,654.71	8,465.13	9,087.45	5.0%	9,087.45	5.0%	9,087.45	5.0%	8,888.39	5.0%
Architectural Science	9,837.97	9,837.97	9,837.97	9,622.47	10,329.87	5.0%	10,329.87	5.0%	10,329.87	5.0%	10,103.59	5.0%
Law (new in 2020)	21,803.04	21,803.04			22,893.19	5.0%	22,893.19	5.0%				
Graduate Programs												
Master's programs in: Criminology and Social Justice; Literatures of Modernity; Philosophy; Psychology; Immigration & Settlement; Physics; Molecular Science; Computer Science; Applied Mathematics; Engineering MASC Programs, MASC Building Science; MSc in Occupational and Public Health; MPM Project Management, MASC in Project Management	8,397.71	8,397.71			8,817.60	5.0%	8,817.60	5.0%				
MArch Architecture	9,768.05	9,768.05			10,256.45	5.0%	10,256.45	5.0%				
MBA Programs (MBA in Business and MBA in Mgmt of Technology & Innovation)	20,698.53	20,698.53			21,733.46	5.0%	21,733.46	5.0%				
MPC Professional Communications	15,090.60	15,090.60			15,845.13	5.0%	15,845.13	5.0%				
MEng Computer Networks	19,532.65	19,532.65			20,509.28	5.0%	20,509.28	5.0%				
Computer Networks MASC	9,496.72	9,496.72			9,971.56	5.0%	9,971.56	5.0%				
MA in Communication and Culture*	4,435.72	4,435.72			4,435.72		4,435.72					
MDM Digital Media	16,766.20	16,766.20			17,604.51	5.0%	17,604.51	5.0%				
Master of Engineering Innovation and Entrepreneurship (MEIE)	19,532.65	19,532.65			20,509.28	5.0%	20,509.28	5.0%				
All other Master's Programs (1 or 2 year programs) - includes: Engineering MEng Programs, MBSoc Building Science, MASC Computer Networks, MN Nursing, Master of Science in Management and MASC in Environmental Applied Science & Management, Community Health Care MHA	9,496.72	9,496.72			9,971.56	5.0%	9,971.56	5.0%				
PhD in Communication & Culture	4,435.72	4,435.72	4,435.72	4,435.72	4,435.72		4,435.72		4,435.72		4,435.72	
All other PHD Programs	7,841.01	7,841.01	7,841.01	7,841.01	8,233.06	5.0%	8,233.06	5.0%	8,233.06	5.0%	8,233.06	5.0%
Professional Master's Diploma in Accounting	9,500.00				9,500.00	0.0%						
Professional Master's Diploma in Aerospace Design Management	6,695.00				7,029.75	5.0%						
Professional Master's Diploma in Dietetics	1,606.80				1,687.14	5.0%						
Professional Master's Diploma in Enterprise Information Security, Privacy and Data Protection	5,665.00				5,948.25	5.0%						
Professional Master's Diploma in Energy and Innovation	6,695.00				7,029.75	5.0%						
Professional Master's Diploma in Canadian Business	10,454.50				10,977.23	5.0%						
Professional Master's Diploma in Financial Analysis	10,454.50				10,977.23	5.0%						
Professional Master's Diploma in Finance for Social Innovation	6,695.00				7,029.75	5.0%						
Professional Master's Diploma in Mgmt of Technology and Innovation for Chief Information Officers	10,454.50				10,977.23	5.0%						

For undergraduate degree programs, the tuition fees indicated reflect the normal duration of programs, as taken by FT students. Part time UG fees are determined as a % of their Full Time equivalent fee, based on course load.

FT graduate masters programs can be for one or two years, with their PT equivalent taking up to 2 or 4 years. The part time graduate masters program fees are 50% of the Full Time fee.

Professional Master's Diplomas (PMDips) are cost-recovery programs and are not subject to the Ministry of Advanced Education and Skills Development tuition free framework.

The Master of Engineering Innovation and Entrepreneurship (MEIE) program was approved for funding by the Ministry as of Winter 2018 and ceased to be a cost-recovery program at that time.

*Tied to partner institution.

2. Tuition Fees A) ii) International Fees

Undergraduate Tuition Fees	2021-22 Tuition Fee				2022-23 Proposed Tuition Fee							
	Year 1	Year 2	Year 3	Year 4	Year 1		Year 2		Year 3		Year 4	
	\$	\$	\$	\$	\$	% Incr.	\$	% Incr.	\$	% Incr.	\$	% Incr.
Engineering	36,750.00	36,750.00	36,750.00	32,038.65	36,750.00	0.0%	36,750.00	0.0%	36,750.00	0.0%	36,750.00	0.0%
Architecture	33,075.00	33,075.00	33,075.00	30,032.10	34,730.00	5.0%	34,730.00	5.0%	34,730.00	5.0%	34,730.00	5.0%
Business	33,075.00	33,075.00	33,075.00	30,032.10	34,730.00	5.0%	34,730.00	5.0%	34,730.00	5.0%	34,730.00	5.0%
Nursing	29,767.50	29,767.50	29,767.50	28,312.20	31,260.00	5.0%	31,260.00	5.0%	31,260.00	5.0%	31,260.00	5.0%
Law	31,168.00	31,168.00			32,730.00	5.0%	32,730.00	5.0%	32,730.00	5.0%	32,730.00	5.0%
All Others	28,665.00	28,665.00	28,665.00	28,312.20	30,100.00	5.0%	30,100.00	5.0%	30,100.00	5.0%	30,100.00	5.0%
Graduate Tuition Fees	Year 1	Continuing Students			Year 1		Continuing Students					
	\$	\$			\$	% Incr.	\$	% Incr.				
Master's in Communication and Culture	22,860.00	22,860.00			23,550.00	3.0%	23,550.00	3.0%				
Master's in Environmental Applied Science and Management	22,860.00	22,860.00			23,550.00	3.0%	23,550.00	3.0%				
MEng Computer Networks	34,530.00	34,530.00			35,570.00	3.0%	35,570.00	3.0%				
MASc Computer Networks	24,760.00	24,760.00			25,500.00	3.0%	25,500.00	3.0%				
Master's in Immigration and Settlement Studies	22,860.00	22,860.00			23,550.00	3.0%	23,550.00	3.0%				
MA in Film & Photo Preservation & Collections Mgmt	29,730.00	29,730.00			30,620.00	3.0%	30,620.00	3.0%				
MBA in Business and MBA in Mgmt of Technology & Innovation	46,350.00	46,350.00			48,670.00	5.0%	48,670.00	5.0%				
Master of Science in Management	23,530.00	23,530.00			24,240.00	3.0%	24,240.00	3.0%				
MA in Fashion	26,220.00	26,220.00			27,010.00	3.0%	27,010.00	3.0%				
MEng, MASc in Engineering, MArch Architecture, MASc/MBSc in Building Science	24,760.00	24,760.00			25,500.00	3.0%	25,500.00	3.0%				
Master of Engineering Innovation and Entrepreneurship (MEIE)	34,910.00	34,910.00			35,960.00	3.0%	35,960.00	3.0%				
All other current and new Masters programs	22,860.00	22,860.00			23,550.00	3.0%	23,550.00	3.0%				
PhD in Communication and Culture (for all years)	21,900.00	21,900.00			22,560.00	3.0%	22,560.00	3.0%				
All current and new PhD programs (for all years)	21,900.00	21,900.00			22,560.00	3.0%	22,560.00	3.0%				
Professional Master's Diploma in Accounting	19,162.80	19,162.80			19,162.80	0.0%	19,162.80	0.0%				
Professional Master's Diploma in Canadian Business	18,000.00	18,000.00			18,000.00	0.0%	18,000.00	0.0%				
Professional Master's Diploma in Mgmt of Technology and Innovation for Chief Information Officers	18,000.00	18,000.00			18,000.00	0.0%	18,000.00	0.0%				
Professional Master's Diploma in Financial Analysis	18,000.00	18,000.00			18,000.00	0.0%	18,000.00	0.0%				

2. Tuition Fees A) iii) Continuing Education & Special Fees

Continuing Education Tuition Fees (course fees)
 Tuition fees for domestic students enrolled in degree credit courses are consistent with government policy and will remain unchanged at the 2021-22 levels.
 International students enrolled in degree credit courses: 3 to 3.5 times domestic fee per course (the increased range to reflect changes in some program international student fee increases).
 International student online cohorts, not resident in Canada, online degree credit courses: 1.0 to 2.0 times domestic fee per course.
 Domestic and International Students enrolled in non-credit courses: in most cases, the average annual fee increase will be 3%.

	2021-22 Tuition Fee \$	2022-23 Proposed Tuition Fee \$	% Increase over 2021-22
Special Fees			
Pre-ESL Foundation Program (New in 2022-23)		\$4,599	N/A
Pre-English Boost (New in 2022-23)		\$4,599	N/A
English as a Second Language Foundation Program (1 term)^	\$16,900	\$16,900	0.0%
English as a Second Language Foundation Program (2 terms)^	\$32,900	\$32,900	0.0%
English as a Second Language Foundation Program (3 terms) ~	\$39,900	N/A	N/A
English Boost Program	\$8,995	\$8,995	0.0%
Pilot Program: Two Certificates Package for International Students Only (2 year program, year one)		\$18,350	N/A
International University Foundation Program ~	\$33,000	N/A	N/A

^ Students no longer pay additional fees for credit courses. Credit courses are included in the total fee.

~ Program no longer offered.

Undergraduate Tuition Fees			
Special Students, domestic - professional programs (per hour)*	352.66	352.66	0.0%
Special Students, domestic - all other programs (per hour)	267.37	267.37	0.0%
Special Students, domestic - professional programs (per hour), Ontario students*	363.24	363.24	0.0%
Special Students, domestic - all other programs (per hour), Non-Ontario students	275.39	289.16	5.0%
Special Students, International (Visa) - Engineering, Architecture (per hour)	1,461.50	1,534.57	5.0%
Special Students, International (Visa) - other programs (per hour)	1,148.31	1,205.73	5.0%
Audit Students - professional programs (per hour)*	135.88	135.88	0.0%
Audit Students - all other programs (per hour)	125.81	125.81	0.0%
Graduate Tuition Fees			
Special Students - domestic Ontario students, per course**	1,753.15	1,753.15	0.0%
Special Students - domestic Non-Ontario students, per course**	1,805.74	1,896.03	5.0%
Special Students - international (Visa), per course***	3,638.21	3,747.35	3.0%

* Engineering, Architectural Science, Computer Science, Business Mgmt, Hospitality & Tourism Mgmt, Retail Mgmt, Accounting & Finance, Business Technology Management.

** Canadian Visiting Grad Students (CVGS) pay \$500, as long as they are registered and paying fees to their home University.

*** Includes international students in Professional Master's Diploma programs (PMDip), except PMDip Canadian Business, PMDip Financial Analysis, and PMDip Mgmt of Technology and Innovation for Chief Information Officers.

2. B) Non-Tuition Fees - University Fees

Full-Time Undergraduate and Graduate Students		
	2021/22	2022/23
University Fees - Supporting University-Led Operations for Students (Charged in Fall and Winter)		
Athletics and Recreation	\$225.27	\$231.70
Athletic Centre	\$78.02	\$80.24
Mattamy Athletic Centre	\$147.26	\$151.45
Student Buildings	\$70.02	\$6.02
Student Campus Centre - MOVED	\$60.00	-
Oakham House - MOVED	\$4.00	-
Special Incidental Reserve*	\$4.00	\$4.00
Special Activities Reserve - 10%*	\$2.02	\$2.02
Career Services - Central	\$32.41	\$33.34
Student Services - 40%	\$32.41	\$33.34
Academic Support - Central	\$59.11	\$60.33
Student Services - 53%	\$42.95	\$44.17
Special Activities Reserve - 80%*	\$16.16	\$16.16
Health and Wellness	\$7.69	\$7.85
Student Services - 7%	\$5.67	\$5.83
Special Activities Reserve - 10%*	\$2.02	\$2.02

	2021/22	2022/23
Faculty or Program Specific Fees		
MBA Student Activity Fee	\$233.76	\$240.43
Canadian Nursing Students' Association	\$10.00	\$10.00
Career Services - TRSM	\$58.41	\$60.08
External Entities (Non-Student Organizations)		
WUSC Student Refugee	\$4.80	\$4.93
Chang School Fees (Per-Credit)		
Academic Support	\$3.57	\$3.67
Career Services	\$3.18	\$3.27
Health and Wellness	\$0.48	\$0.49
Athletics & Recreation	\$0.50	\$0.50
Student Society Fees		
Ted Rogers Student Society	\$74.39	\$76.51
Engineering Student Society	\$73.95	\$76.06
Architectural Science Society	\$107.14	\$110.19
Communication and Design Society	\$68.27	\$70.22
Liberal Arts Society	\$65.63	\$67.50
Science Society	\$62.96	\$64.75

*Certain fees do not index annually to the Toronto Consumer Price Index (2.85%). These fees are marked with an asterisk.

2. B) Non-Tuition Fees - University Fees

Full Time Undergraduate Students	2021/22	2022/23
Student Union	\$107.28	\$110.34
<i>Athletics & Recreation</i>	\$2.18	
<i>Career Services</i>	\$9.73	
<i>Student Buildings</i>	\$12.27	
<i>Health and Wellness</i>	\$3.87	
<i>Academic Support</i>	\$35.50	
<i>Campus Safety</i>	\$0.99	
<i>Student Union Other</i>	\$25.01	
<i>Canadian Federation of Students - Student Union*</i>	\$17.73	
Sexual Assault Survivor Support Line	\$5.25	\$5.40
Good Food Centre	\$5.25	\$5.40
Student Union Health and Dental	\$330.00	TBD
Full Time Undergraduate Students and Graduate Students		
Palin Foundation - Student Campus Centre**	\$60.00	\$60.00
Palin Foundation - Oakham House**	\$4.00	\$4.00
TMU Radio***	\$12.26	\$12.61
EyeOpener***	\$17.81	\$18.32

Full and Part Time Graduate Students	2021/22	2022/23
Graduate Student Union	\$141.57	\$145.60
<i>Athletics & Recreation</i>	\$2.46	
<i>Career Services</i>	\$12.80	
<i>Student Buildings</i>	\$13.82	
<i>Health and Wellness</i>	\$13.79	
<i>Academic Support</i>	\$44.73	
<i>Campus Safety</i>	\$11.82	
<i>GSU Other</i>	\$24.42	
<i>Canadian Federation of Students - GSU*</i>	\$17.73	
GSU Health and Dental	622.92	TBD
Part-Time Undergraduate & CE Students (Per Credit)		
Continuing Education Students' Association	\$16.61	\$17.08
<i>Health and Wellness</i>	\$4.31	
<i>Academic Support</i>	\$3.51	
<i>Continuing Education Students' Association Other</i>	\$6.07	
<i>Canadian Federation of Students - Continuing Education Students' Association*</i>	\$2.72	
CESA - SCC Fee (Formerly Student Buildings)	\$0.50	\$0.50
Palin Foundation (Formerly Student Buildings)	\$3.50	\$3.50
CESA Health & Dental	\$232.47	\$257.47

*CFS Fees have been included in primary student organization fees, reflecting the relationship between CFS and member organizations. As a result, 2021-22 figures differ from the totals included in the 2021-22 Budget. Totals that match can be found by subtracting the 2021-22 CFS fee from the total.

**These fees were formerly included in the "Student Buildings" in 2021-22 on the University Slide. These have been moved from that slide to here with recipient context added.

***Campus media fees were formerly broken out into Student Choice Initiative categories. For a similar breakdown to the student unions, please consult the 2021-22 Budget.

2. C) Department Lab/Ancillary Fees

Changes to these fees must follow Ministry and Toronto Metropolitan University's protocols. They are approved at departmental councils where students are represented. Proposals are analyzed by Financial Services to ensure the adequacy of supporting details, and compliance with the protocols. The recommendations are then reviewed by the Provost and Planning Offices and by the Macro Planning Group. Fees collected and their related operating expenses are monitored by the Departmental Assistant (DA) and/or Business Officer together with the Financial Services departmental advisor. Periodic internal audits are also undertaken of all ancillary fees. Previous year's fees indicated in brackets.

Index:

A: Category of Fee

- 1 Field trip fees.
- 2 Fees-learning materials/clothing retained by student.
- 3 Fees-materials used in production of items which become property of student.
- 4 Fees-material/ services when the University acts as broker with vendor for student.
- 5 Co-operative program fee
- 6 Internship

B: Refund Policy

- 1 100% refund prior to the commencement of classes.
- 2 100% refund up to 2 weeks prior to the start of classes.
- 3 No refund.
- 4 Tuition fee refund policy applies.
- 5 Other - as defined.

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Aerospace Engineering AE001						
Internship WKT89A	1,250.00			6	3	
Architectural Science AS001 - Undergrad						
ASC101-Communications Studio-First Year	102.50			1/2/3/4	2	
ASC201-Design Studio-First Year		102.50		1/2/3/4	2	
ASC301-Studio-Second Year	32.50			1/2/3/4	2	
ASC401-Studio-Second Year		32.50		1/2/3/4	2	
ASC520-Studio - Third Year	32.50			1/2/3/4	2	
ASC620- Studio - Third Year		32.50		1/2/3/4	2	
Architecture co-operative Education	3,500.00			5	3	
Architectural Science Graduate Program AR001						
MA1S Studio in Critical Practice / AR8101	65.00 (200.00)			1/2/3/4	2	Temporary reduction for 22/23, due to COVID restrictions on travel
MA2S Studio in Collaborative Practice / AR8103		0.00 (200)		1/2/3/4	2	Temporary elimination for 22/23, due to COVID restrictions on travel
Biomedical Engineering BE001						
Internship WKT88A	1250.00			6	3	

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Business Management BM001 - FT & BM002 - PT						
Full-time program undergraduate: all students	4.50	4.50		1/2/3/4	4	
Part-time program undergraduate: all students	1.80	1.80		1/2/3/4	4	
Accounting & Finance co-operative education	3,500.00			5	3	
Economics and Management Science co-operative education	3,500.00			5	3	
Entrepreneurship co-operative education	3,500.00			5	3	
Global Management Studies co-operative education	3,500.00			5	3	
Human Resources and Organizational Behavior co-operative education	3,500.00			5	3	
Law and Business co-operative education	3,500.00			5	3	
Marketing Management co-operative education	3,500.00			5	3	
Real Estate Management co-operative education	3,500.00			5	3	
Business Management (MBA)						
MBA Full-time program graduate student placement fee	1,000.00	1,000.00		6	4	
MBA Part-time program graduate student placement fee (\$500 per term up to a max of \$1,000)	500.00	500.00		6	4	
Business Management (MScM SA)						
Full-time program graduate student placement fee (\$250 per term up to a max of \$1000)	250.00	250.00	250.00	6	4	
Business Management (MHA (CC))						
Full-time program graduate student placement fee (\$150 per term up to a max of \$600)	150.00	150.00	150.00	6	4	
Business Technology Management IT001- IT016						
Full-time program - all students	1.00	1.00		1/2/3/4	4	
Part Time program - all students	0.40	0.40		1/2/3/4	4	
Business Technology Management co-operative Education	3,500.00			5	3	
Chemistry and Biology CB001/BI001/BE001						
Chemistry co-operative Education	3,500.00			5	3	
Biomedical Science co-operative Education	3,500.00			5	3	
Biology co-operative Education	3,500.00			5	3	
Computer Science CS001						
Laser Printing Service (1st year only)	30.00	30.00		2	3	
Computer Science co-operative Education	3,500.00			5	3	

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Continuing Education (CE)						
All Business course students (per course)	2.00	2.00	2.00	2	4	
All Business Technology course students (per course)	0.50	0.50	0.50	2	4	
- Bus Admin account code						
- ITM account code						
Other CE (5144 & 5145 for credit & non credit respectively)						
Arts - Digital Geography Certificate courses CODG -101, 102, 123, 124, 125, 126, 127, 132,133,135,136,210,211,212,220, and 221	25.00	25.00	25.00	4	4	
Communications and Design - Graphic Communication Courses CGRA	40.00	40.00	40.00	3	4	
Communications and Design - CDMP 114, 118 Film and Sound Editing I	35.00	35.00	35.00	3	4	
Communications and Design - CDMP 223 Film Technology II	35.00	35.00	35.00	3	4	
Communications and Design - CDTH 431 Make-Up Artistry; Film Video TV	35.00	35.00	35.00	2	4	
Communications and Design - CDTH 448 Make-Up Tech:Theatre/Film	25.00	25.00	25.00	2	4	
Communications and Design - Techniques of Photography CDFP 320,	65.00	65.00	65.00	3	4	
Communications and Design - Approaches to Docu Photography CDFP ,392	75.00	75.00	75.00	3	4	
Communications and Design - Graphics Communications Certificate - CGCM120, 121, 250, 720	40.00	40.00	40.00	3	4	
Communications and Design - Graphics Communications Certificate - CGCM130, 230	20.00	20.00	20.00	3	4	
Communications and Design - CDFA 840 - Start your own Fashion Bus	25.00	25.00	25.00	3	4	
Communications and Design - CDTI110 130 Toy Prototyping, Toy Lab	200.00	200.00		3	4	
Community Services - Internationally Educated Professional Nutritionists - CFNS200	40.00	40.00	40.00	3	4	
Chemical Engineering CH001						
Chemical Engineering co-operative Education	3,500.00			5	3	
Child and Youth Care						
CYC302 (either Fall or Winter)	40.00			1	5	
Civil Engineering CV001						
Internship WKT90A	1,250.00			6	3	
Computer Engineering CE001						
Internships WKT99A	1,250.00			6	3	
Creative Industries CR001						
Internship- all students in BA program	200.00 (150.00)			4-6	3	Increase in fee due to new software application included in material fee

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Contemporary Science - Co-operative Education	3,500.00			5	3	
Early Childhood Education EC001						
CLD111	6.00			2	4	
CLD212	6.00			2	4	
CLD161	-	15.00		2	4	
CLD363 (for George Brown & Direct Entry Students only)		15.00		2	4	
CLD215	10.00			2	4	
CLD315	10.00			2	4	
<i>CLD 364 & 419 are no longer offered</i>						
Electrical Engineering EE001						
Internship WKT99A	1,250.00			6	3	
Fashion FA001/FA002						
All students	140.00			1/2/3/6	1	
Geographic Analysis GE001						
GEO773 (optional field trip)	1,400.00			1	3	
GEO714	25.00	25.00		2/3	1	
GEO719	25.00	25.00		2/3	1	
GEO419	25.00	25.00		2/3	1	
GEO 643 - (compulsory field trip - **Fall or Winter based on enrollment)	150.00	**		1	3	
GEO724	25.00	25.00		2/3	4	
GEO301	25.00	25.00		2/3	1	
GEO 302	25.00	25.00		2/3	1	
GEO001/BA001 Plan - BAGEOANLYS - 1st year printing only	25.00	-		2/3	3	
GEO 131	50.00	50.00		1	3	
GEO 141	50.00	50.00		1	3	
GEO001/BA001 Plan - BAGEOANLYS - 2nd year	50.00			2/3	3	
GEO001/BA001 Plan - BAGEOANLYS - 3rd year	35.00			2/3	3	
GEO001/BA001 Plan - BAGEOANLYS - 4th year	25.00			2/3	3	
EUS880 (optional field trip; fee will vary by destination)		1,800.00		1	3	
Graphic Communications Management GC001						
All students	250.00			1/2/3/4/6	3	
Hospitality and Tourism Management HT001						
All students	28.00	28.00		1/2/3/4	4	
Hospitality and Tourism Management co-operative education	3,500.00			5	3	

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Image Arts IM001/IM002/IM003/PM001						
All undergraduate students	160.00	-		1/2/3/4/6	4	
Master of Fine Arts	230.00			1/2/3/4/6	4	
All grad students in Photographic Preservation & Collections Management	230.00			1/2/3/4/6	4	
Industrial Engineering IE001						
Internship WKT88A	1,250.00			6	3	
Interior Design ID001						
ID001 - 1st year	443.30			1/2/3/6	4	
ID001 - 2nd year	636.90			1/2/3/6	4	
ID001 - 3rd year	341.00			2/3/6	4	
ID001 - 4th year	313.50			2/3/6	4	
International Economics and Finance IC001						
Internship WKT77A & ECN 900	1,250.00			6	3	
Journalism JO001/JN001						
All graduate & undergraduate students						
- Grad account codes	150.00	150.00		2/3/4/6	3	
- UG account codes	150.00	150.00		2/3/4/6	3	
Undergraduate students taking summer magazine option	150.00		150.00	2/3/4/6	3	
Faculty of Law						
All Students	85.17			2/4	4	
Mechanical Engineering ME001						
Internship WKT88A	1,250.00			6	3	
Medical Physics - co-operative education PH001	3,500.00			5	3	
Midwifery MW001/MW002/MW003 -						
MWF250	236.00			4	2	
MWF344	629.00			4	2	
MWF345			101.00	4	2	
Nursing NU001 - NU009						
All full-time						
All 4th year in Collaborative Nursing Program	141.00 (11.00)	11.00		2-4	3	Increase fee for 4th year students for new software application included in material fee
NU001	11.00	11.00		2	3	
NU004	11.00	11.00		2	3	
NU005	11.00	11.00		2	3	
NU006	11.00	11.00		2	3	
NU008	7.75	7.75		4	3	

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Nutrition FN001						
FND100		40.00		2/3	4	
FNS200	40.00			2/3	4	
FND401	15.00			2/3		
FN001 years 1 and 2	10.00	20.00		2/3	4	
FN001 years 3 and 4	15.00	15.00		2/3	4	
PROGRAM NC001						
MHSc in Nutrition Communications NC8301/NC8302*						
NC8301; NC8302 -Practicum placement option (charged in 3rd and 4th semester of study)	1,800.00	1,800.00	1,800.00	6	4	
PM Diploma Dietetics (Graduate program) with SMH & Sick Kids	1,800.00	1,800.00	1,800.00	6	4	
PM Diploma Dietetics (Graduate program) -with North York General & Sunnybrook	1,800.00	1,800.00	1,800.00	6	4	
Media Production RT001/RT002						
RT001 and RT002 - all years	175.00 (125.00)			1/2/3/4/6	4	Increase in fee due to new software application included in material fee
RTA999 - Room & Board - RTA in LA program			1,500.00			
New Media RT003						
Undergraduate students - Media Students now included in the RTA School of Media are charged the RTA School of Media fee of \$160	210.00 (160.00)			1/2/3/4/6	4	Increase in fee due to new software application included in material fee
Sports Media Program RT004						
All undergraduate students	210.00 (160.00)			1/2/3/6	4	Increase in fee due to new software application included in material fee
Graduate Studies - Media Production MD001						
Media Production (M.A.)	75.00 (25.00)			4	4	Increase in fee due to new software application included in material fee
Occupational and Public Health OC001/OC002/OC003						
OHS823		200.00		1	4	
Public Health and Safety co-operative Education	3,500.00			5	3	
Occupational Health and Safety co-operative Education	3,500.00			5	3	
ProComm						
Undergraduate students	50.00			4	4	
Graduate Students	50.00			4	4	
Professional Music Program						
All Students in Professional Music program	200.00 (0.00)			4-6	4	New fee for student internship program and course materials
Retail Management RL001						
Field Trips - all years	10.00	10.00		1/2/3/4	4	
Retail Management co-operative education	3,500.00			5	3	

2. C) Department Lab/Ancillary Fees

PROGRAM	PROPOSED 2022-23 FEE					
	FALL	WINTER	SPRING	A CATEGORY	B REFUND	CHANGE
Social Work SW001						
SWP132 (was SWP 130)	10.00			2/6	4	
SWP335	10.00			2/6	4	
SWP31A	10.00			2/6	4	
SWP50A	10.00			2/6	4	
Theatre School TH001/TH002/TH003						
Material fee (all students)	24.00			2	4	
THP 101 Production 1	185.00			2/3/4	4	
THP 201 Production 2	50.00			2/3/4	4	
THP 315 Corsetry		100.00		2/3	3	
THP 325 Ward 3		50.00		2/3	3	
THP 328 Carps 3		50.00		2/3	3	
THP 333 Accessories		20.00		2/3	3	
THP 422 Paint	50.00			2/3	3	
THP 538 Props	50.00			2/3	3	
THP 612 Dye		50.00		2/3	3	
THP 648 Welding		75.00		2/3	3	
Urban and Regional Planning UP001/UP002/UP003						
PLG531,532,533 (Field Research Project I, II, III)**	700.00			1	5	
PLG735,736 (Advanced Field Research IV,V,VI)**	700.00			1	5	
PLG731,732,733 (Advanced Field Research Project I, II, III)**	700.00			1	5	
UP001/002/003/UR001 (Urban & Regional Planning & Urban Development programs)	60.00			4	2	
PL8106 Planning Ethics		35.00		4	4	
Financial Mathematics co-operative education	3,500.00			5	3	
Mathematics and Its Applications co-operative education	3,500.00			5	3	

Notes:

*MHSc in Nutrition Communications NC8301/NC8302 and PM Diploma Dietetics, approved at \$1,800 for fiscal year 21/22

** Urban Regional Planning projects was inadvertently displayed on Board Approved Fees should have been 0 , (700)

2. D) Service Fees

	2021-22 Rate	2022-23 Rate	\$ Increase
Challenge Credits	\$ 175	\$ 175	-
Letter of Permission****	\$ 40	\$ 40	-
Late Fees (per month)	1.25%	1.25%	-
Max Tuition Deposit undergraduate	\$ 600	\$ 600	-
Max Tuition Deposit graduate*	\$500/\$1000	\$500/\$1000	-
Tuition deposit - max non refundable portion (cancellation fee) - undergraduate **	\$ 500	\$ 500	-
Tuition deposit - non refundable portion (cancellation fee) - graduate*	\$ 500	\$ 500	-
International Application Fee	\$ 150	\$ 150	-
The Common Application Fee (TCA)	\$100 US	\$100 US	-
Transcript - paper****	\$ 20	\$ 20	-
Transcript - digital****	\$ 18	\$ 18	-
Replacement / management of Graduation Document	\$ 70	\$ 70	-
ID Card - initial issuance for CE	\$ 35	\$ 35	-
ID Card Replacement	\$ 35	\$ 35	-
NSF Cheque/Credit Card Rejections	\$ 50	\$ 50	-
Unreturned convocation gowns/hoods	\$ 200	\$ 200	-
Addition/Deletion to Registration Record	\$ 100	\$ 100	-
Late Request for Graduation Audit	\$ 30	\$ 30	-
Redeemable Failure Examination (supplemental exam)	\$ 50	\$ 50	-
Grad Studies Application Fee	\$ 110	\$ 110	-
Grad Studies Application Fee - MBA	\$ 150	\$ 150	-
Convocation Cost Recovery	\$ 55	\$ 55	-
Late Application to Graduate	\$ 50	\$ 50	-
Late Application for Transfer Credit	\$ 50	\$ 50	-
IEEQB Assessment Fee	\$ 35	\$ 45	10
FCAD Portfolio Assessment Fee	\$ 50	\$ 50	-
Architectural Science Portfolio Assessment Fee	\$ 50	\$ 50	-
Supplemental Application Form	\$ 90	\$ 90	-
Application Fee (current students changing programs)	\$ 90	\$ 90	-
Other Special Letters (to employers, etc.) ***/****	Various	Various	-

* The graduate deposit fee is \$500 for all students except the MBA program (\$1,000) & Computer Networks (\$1,000). Deposit fee for PT graduate students is \$250. MCU policy allows the greater of \$500, or 10% of the fee and the non refundable portion.

** MCU approved maximum non-refundable deposit for new and returning undergraduate students is \$500

*** Cost recovery for other special letters (except graduation eligibility letters for which recoveries were eliminated by MCU policies).

**** Registrar's office has embarked on a digitization initiative to provide students with a secured, personalized credential wallet for academic credentials and documents.

Digital transcripts and letters are provided through MyCreds a national credential network. Transcripts and letters offered through this service are subject to applicable taxes.

2. E) Student Residence Fees and Meal Plans

Pitman Hall, International Living Learning Centre (ILLC) and Daphne Cockwell Complex

Room Type	Program		Residence Student Governance*		Laundry	Communications Fee	Rent		Meal Plan **				OneCard Admin	Food Admin	Total 2022-23
	Fee \$	% Increase over 21/22	Fee \$	% Increase over 21/22	Fee \$	Fee \$	Fee \$	% Increase over 21/22	Meal Plan \$	% Increase over 21/22	Pitman apartment declining balance***	Flex \$	Fee \$	Fee \$	Fee \$
Pitman Hall															
Single	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$8,980.00	3.0%	\$5,737.00	5.0%		\$450.00	\$35.00	\$40.00	\$15,813.06
Semi-private (paired)	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$9,705.00	3.0%	\$5,737.00	5.0%		\$450.00	\$35.00	\$40.00	\$16,538.06
Double	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$7,324.00	3.0%	\$5,737.00	5.0%		\$450.00	\$35.00	\$40.00	\$14,157.06
Suite(apartment)	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$10,444.00	3.0%	\$4,094.00 \$5,737.00	5.0% 5.0%		\$450.00 \$450.00	\$35.00 \$35.00	\$40.00 \$40.00	\$15,634.06 \$17,277.06
											\$1,200.00		\$35.00	\$40.00	\$12,290.06
ILLC															
Single	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$11,048.00	3.0%	\$5,737.00	5.0%		\$450.00	\$35.00	\$40.00	\$17,881.06
ILLC															
Double	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$8,141.00	3.0%	\$5,737.00	5.0%		\$450.00	\$35.00	\$40.00	\$14,974.06
Daphne Cockwell Complex															
2 Bedroom Standard****	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$12,745.00	3.0%	\$4,094.00 \$5,737.00	5.0% 5.0%		\$450.00 \$450.00	\$35.00 \$35.00	\$40.00 \$40.00	\$17,935.06 \$19,578.06
4 Bedroom Standard****	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$12,120.00	3.0%	\$4,094.00 \$5,737.00	5.0% 5.0%		\$450.00 \$450.00	\$35.00 \$35.00	\$40.00 \$40.00	\$17,310.06 \$18,953.06

* Governance fee is allocated to the Residence Council.

** Meal plan was revamped in 18-19 as an "all you can eat" one rate meal plan with additional retail location flexibility.

*** Pitman apartment tenants may opt for a minimum mandatory meal plan

**** Price differential between 2 and 4 bedrooms reflects the inclusion of kitchens in the 2 bedrooms allowing residents to choose the 5 vs 7 day meal plan.

Appendices

2020-21 Core Performance Measures

(Updated: March 9, 2022)

Indicator	Short-term Results	Current Level (April 2022)	Previous Level (April 2021)	Short-term Target	Time-frame	Long-term Objective
Enable Greater Student Engagement and Success through Exceptional Experiences						
NSSE: Undergraduate entire educational experience rating* (triennial)	🟡	71.4% (2020)	71.4% (2020)	75% – 80%	2023-24	↔️
CGPSS: Overall rating of the quality of graduate programs* (triennial)	🟢	86.2% (2019)	86.2% (2019)	83% – 88%	2022-23	↔️
FTE enrolment as share of target	Undergraduate	🟢	102% (2021)	100%	2021-22	↔️
	Graduate	🟢	103% (2021)	100%	2021-22	↔️
CSRDE: Percentage of students retained from Year 1 after 1 Year	🟢	89.2% (2021)	91.9% (2020)	86% – 91%	2021-22	⬆️
CSRDE: 6-year graduation rate	🟢	75.8% (2021)	74.8% (2020)	70% – 72%	2021-22	⬆️
Master's completion rates within 3 years	🟡	87.3% (2020)	89.3% (2020)	89% – 91%	2021-22	↔️
Increase SRC Excellence, Intensity and Impact						
Value and number of peer-adjudicated research grants per eligible faculty member	🟢	\$23,406 (2021)	\$19,991 (2020)	\$20,900	2022-23	⬆️
	○	0.42 (2021)	0.40 (2020)	0.55	2022-23	⬆️
Total External Research Funding	🟢	\$160.1 (2020)	\$105.5M (2019)	\$70M – \$80M	2022-23	⬆️
Foster an Innovation Ecosystem						
Zone Learning Enrolment (FFTE)	🟡	759 (2021)	811 (2020)	900 – 1,000	2021-22	⬆️
Expand Community Engagement and City Building						
Mean entering average from secondary school	🟢	89.0% (2021)	87.1% (2020)	83% – 85%	2021-22	⬆️
Mean entering average in Master's programs	🟢	B+ (2021)	B+ (2020)	B+	2021-22	↔️
Positive print and online references to the University	🟢	15,087 (2021)	15,102 (2020)	5,700	2021-22	↔️

Results: 🟡 & amber lettering = below short-term target 🟢 & green lettering = at or above short-term target ○ & black lettering = target applies to later year

Objective: ⬆️ Long-term improvement ↔️ Long-term maintenance

*Percentage of students reporting good or excellent

Abbreviations: Consortium for Student Retention Data Exchange (CSRDE), National Survey of Student Engagement (NSSE), Canadian Graduate and Professional Student Survey (CGPSS)

Setting 2021-22 Core Performance Measures Targets Updated March 9, 2022

Indicator	Short-term Results	Current Level (April 2022)	Previous Level (April 2021)	Short-term Target	Time-frame	Long-term Objective
Enable Greater Student Engagement and Success through Exceptional Experiences						
NSSE: Undergraduate entire educational experience rating* (triennial)	🟡	71.4% (2020)	71.4% (2020)	75% – 80%	2023-24	↔
CGPSS: Overall rating of the quality of graduate programs* (triennial)	🟢	86.2% (2019)	86.2% (2019)	83% – 88%	2022-23	↔
FTE enrolment as share of target	🟢	102% (2021)	108% (2020)	100%	2022-23	↔
Undergraduate	🟢	103% (2021)	107% (2020)	100%	2022-23	↔
Graduate	🟢					
CSRDE: Percentage of students retained from Year 1 after 1 Year	🟢	89.2% (2021)	91.9% (2020)	86% – 91%	2022-23	↑
CSRDE: 6-year graduation rate	🟢	75.8% (2021)	74.8% (2020)	70% – 72%	2022-23	↑
Master's completion rates within 3 years	🟡	87.3% (2020)	89.3% (2020)	89% – 91%	2022-23	↔
Increase SRC Excellence, Intensity and Impact						
Value and number of peer-adjudicated research grants per eligible faculty member	🟢	\$23,406 (2021)	\$19,991 (2020)	\$20,900 – \$24,000	2022-23	↑
	○	0.42 (2021)	0.40 (2020)	0.55	2022-23	↑
Total External Research Funding	🟢	\$160.1 (2020)	\$105.5M (2019)	\$150M – \$180M	2022-23	↑
Foster an Innovation Ecosystem						
Zone Learning Enrolment (FFTE)	🟡	759 (2021)	811 (2020)	900 – 1,000	2022-23	↑
Expand Community Engagement and City Building						
Mean entering average from secondary school	🟢	89.0% (2021)	87.1% (2020)	83% – 85%	2022-23	↑
Mean entering average in Master's programs	🟢	B+ (2021)	B+ (2020)	B+	2022-23	↔
Positive print and online references to the University	🟢	15,087 (2021)	15,102 (2020)	5,700	2022-23	↔

Results: 🟡 & amber lettering = below short-term target 🟢 & green lettering = at or above short-term target ○ & black lettering = target applies to later year

Objective: ↑ Long-term improvement ↔ Long-term maintenance

*Percentage of students reporting good or excellent

Abbreviations: Consortium for Student Retention Data Exchange (CSRDE), National Survey of Student Engagement (NSSE), Canadian Graduate and Professional Student Survey (CGPSS)